

DIRECTORS' REPORT

pursuant to Article 125-*ter* of Italian Legislative Decree No. 58 of 24 February 1998 and Art. 84-*ter* of Consob Issuers Regulation No. 11971 of 14/5/1999 and subsequent amendments, on point 3 of the Agenda for the Ordinary Shareholders' Meeting of IREN S.p.A. of 29 April 2020 at 11:30 a.m. on first call and 29 May 2020 at 11:30 a.m. on second call.

Dear Shareholders,

The Board of Directors of IREN S.p.A., in accordance with Art. 125-ter of Italian Legislative Decree No. 58 of 24 February 1998 and Art. 84-ter of Consob Issuers Regulation No. 11971 of 14/5/1999 and subsequent amendments, outlines and presents the proposal relating to the matter under point 3 of the agenda.

REPORT ON POINT 3

Report on remuneration policies, prepared pursuant to Art. 123-ter of the Consolidated Law on Finance ("TUF") (as amended by Legislative Decree No. 49/2019), section one: inherent and consequent resolutions.

Dear Shareholders,

paragraph 3-ter of Art. 123-ter of the TUF (as amended by Legislative Decree No. 49/2019) requires <u>a casting</u> (and binding) vote on <u>section one</u> of the 2020 Remuneration Report, prepared in accordance with paragraphs 3 and 3-bis of the same article.

The Report was approved by the Board of Directors, on the basis of a proposal from the Remuneration and Appointments Committee, and shall be made available to the public at least 21 days prior to the Shareholders' Meeting. The Report is included in the bundle that will be available to Shareholders during the meeting.

The Board of Directors proposes that the Shareholders' Meeting approves section one of the aforementioned Report.

If the Shareholders' Meeting should agree, shareholders are therefore asked to approve the following resolution:

"The Shareholders' Meeting

- having viewed the 2020 Remuneration Policy Report and corresponding 2019 fees paid, duly

prepared by the Board of Directors, in applying the provisions pursuant to Art. 123-ter of Legislative Decree No. 58/98 and subsequent amendments, and the stipulations under Art. 84-quater introduced by Consob in Issuers Regulation No. 18049 of 23 December 2011 and subsequent amendments;

- having specifically reviewed "Section One", which contains the information required by paragraphs
 3 and 3-ter of Legislative Decree No. 58/98 and subsequent amendments;
- with due regard for the Corporate Governance Code of Listed Companies, to which the Company subscribes;

resolves

to approve Section One ("2020 Remuneration Policy") of the 2020 Remuneration Policy Report and corresponding 2019 fees paid".

Reggio Emilia (Italy), 25 March 2020

On behalf of the Board of Directors

The Chairperson

Renato Boero

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